they and they doing?



Network name and key information

Boston Schools' Improvement Partnership

1 special school, 10 primary schools
 Mix of urban and rural schools spread across a geographical area

Cambridge SUPER Network **10** North East Bradford NLC

Mix of urban and rural contexts North of England Cluster of NLCs: Transforming Schools

Cambridgeshire Outreach Network for Education 1 special school, 1 primary school, 4 secondary schools Schools are from a broad geographical area

CHIP Consortium for Learning (CCL) 10 primary schools, 5 of which have nursery provision.

Part of Lancashire LEA, the Network operates within a very mixed socio-economic context

City of York Assessment for Learning Initiative
 10 secondary schools, four of which are 11-18 schools
 The City of York has been a pilot authority for the
Key Stage 3 Strategy

Consortium for School Improvement
 10 Essex secondary schools
 Includes a range of specialist schools,
 Beacon schools and selective schools

Developing the Autonomous Learner 2 special schools, 11 primary schools, 6 secondary schools

Borchester Area Schools Improvement Partnership (DASP)

1 special school, 13 first schools, 3 middle schools, 1 upper school

· A large, well-established Network, partnered by Exeter University

Ellis Guilford Family NLC

Rural and urban schools within a 20 mile radius on the boundaries of Wiltshire and South Gloucestersh

1 From, At and Around

 4 primary schools, 2 secondary schools Serves the multi-ethnic community of South Brent

Partnered by University of Middlesex

Some parts of the town suffer from high levels of unemployment

13 Hexham Partnership of Schools

2 special schools, 13 first schools, 3 middle schools, 1 high school

A large Network in the semi-rural area of Tynedale

5 schools with Beacon status

(I) Kingsbridge NLC

10 primary schools, 5 secondary schools Schools cover ages 3-19 years

Most schools located within areas of social deprivation

1 Knowsley Networked Learning Community (KNLC)

Partnered by the Centre for Educational Leade at the University of Manchester

10 Maghull and District Cluster of Schools

Located within Sefton, an Excellence in Cities area

Manchester School Improvement Network 1 special school, 10 primary schools

Schools vary widely in their circumstances, including one with Beacon status and one in special measures

Networks Learning from Learning in Tunbridge Wells The Redbridge Learning Community 1 special school, 17 primary schools, 3 secondary schools

Schools cover largely affluent areas, with some pockets of significant deprivation

· 3 newly formed secondary schools, 10 primary schools

. Enhanced social cohesion is a priority for this Network

A cross-phase Network comprised of 32 schools from across the North

2 North West Arts Colleges' Learning Network

Nurturing Networks to Improve Learning
 9 primary schools
 Part of Leicester Education Action Zone

Partnership Across Lancaster

• 6 very different primary schools in North Lancash

• Research links with University of Lancaster and
St Martins' College

Penwith Learning Community (PLC)

13 primary schools, 6 secondary schools,
1 tertiary college
Serves the South-West peninsula of Cornwall,
including the tsles of Scilly

2 infant schools, 4 junior schools, 1 secondary school

South Birmingham NLC

n South East Sussex Schools

South West London NLC

6 iunior/primary schools

Based in East Northamptonshire, this Network is partnered by Leicester University

Schools are predominantly white, with 10-30% of children from minority ethnic backgrounds

6 secondary schools, including a single-sex girls school, a rural school and a Beacon school

Located within the London Borough of Hounslow an Excellence in Cities area Southampton Learning for Leading Network

Partnered by the University of Brighton

Small Schools Managing Improvement Group (SSMIG 8 small, rural primary schools
 Based within the relatively new authority of Telford and Wrekin

Opportunity Zone

Network includes one of the first City Academies and has strong international links

The borough is ranked above average according to socio-economic indicators, with significant differences between wards.

36 The Transforming Learning Networked Community

7 schools covering Key Stages 3, 4 and 5 from 4 LEAs

· Partnered by University of Newcastle 1 The Walsall/Coventry Consortium

6 secondary schools, 5 in Walsall and 1 in Coventry

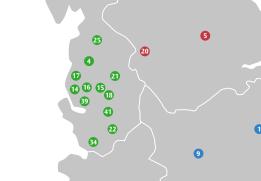
All schools were part of the DfES pilot project for 'schools facing challenging circumstances'
 Walsall is an Excellence in Cities area

Think First - Connecting the Curriculum for Learning 8 primary schools from across West Sussex Schools vary from large urban to small rural

Partnered by the North West Arts Board and other arts education agencies

1 West Derby NLC

12 primary schools, 1 secondary school
 Located on the northern edge of Bristol, with high levels of social deprivation in some areas



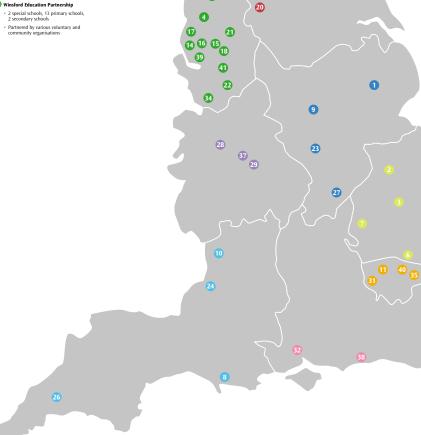
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18 primary schools 7 infant, 5 junior and 6 combined primary school 3 The North East School Based Thinking for Learning Consortium

• 3 first schools (ages 3-9), 3 high schools (two for 11-18, one for 13 -18)

Schools come from 3 LEAs and the Network is partnered by the University of Newcastle

The Organic Learning Project 12 primary schools from across Cheshire Includes schools from urban areas and small rural schools



What are the Networks Doing?

September 2002 Networked Learning Communities

33 The Organic Learning Project

36 The Transforming Learning Networked Community

Think First – Connecting the Curriculum for Learning

15 The Redbridge Learning Community

We will support schools to develop programmes to promote psychological well-being and to consider the impact of positive role models on learning and attainment.

We are a 6 Network cluster with the following, inter-related foci; Assessment for Learning, metacognition, P Scales, pupil mobility, transition and transfer.

We will raise pupil performance by improving classroom climate ('Transforming Learning' programme) through teachers developing identified characteristics of highly effective teaching.

Our focus will be on raising achievement through more effective differentiation, for example, through analysis of learning styles.

We will identify opportunities for extending creativity and problem-solving across the curriculum and will develop school councils within and across our schools.

Pupils of all ages will learn about the brain and how it works. It is our aim that all pupils will become equipped with the tools necessary for independent learning.

We will develop a curriculum which is organised around how pupils learn, with a particular focus on Thinking Skills and Emotional Intelligence.

41 Winsford Education Partnership

We aim to tackle disaffection by creating an environment in which children across
the Network are challenged and motivated and do not fear failure.

Inspired and challenged by fellow professionals, they are learning together in new please visit www.ncsl.org.uk/nlc or call our Information Line on 08707 870 370. and interesting ways. **Network Name** Pupil Learning Adult/Leadership Learning Leadership/School-wide Learni Boston Schools' Improvement We will take a multi-agency approach to improving learning, with a specific focus on environmental factors and behaviour patterns. We will continue to use DfES Best Practice Research Scholarships to develop data-driven practice and to examine the impact of new practice on student learning and achievement Our Network will look at developing the role of Student Voice in learning, in the use of evidence and in the development of thinking and independence in learning. Cambridge SUPER Network We aim to raise achievement by connecting with priority areas in each school's SDP, for example, improved communication skills, flexible timetabling to promote inclusion for pupils with SEN and developing study skills for independent learning. Cambridgeshire Outreach Network for Education Staff will be invited and encouraged to secure secondments, teacher placements, role-swaps, classroom research and external study.

They will be held accountable for ensuring that learning from these opportunities is fed back in to the Network. We will focus on improving levels of achievement in speaking & listening through; teacher questioning to promote pupil involvement, role play in the Foundation stage, circle time and the use of creative drama. CHIP Consortium for Learning (CCL) We will be implementing a programme of small-scale action-research projects, led by a teacher appointed as a Research Co-ordinator, who will be given half a day per week non-contact time. Our pupils will have extended opportunities to engage in peer group assessment and to be taught using diagnostic assessment. In our Network, coaching and in-class research will be key to adult learning and leadership learning approaches (5) City of York Assessn Learning Initiative We will be offering shared provision for Gifted and Talented pupils, including a range of extension activities and early examination entry. We will be inviting teacher and student researchers to investigate and evaluate classroom practice together Our Network will implement middle management training focussed on leadership for learning in an interschool G&T programme G Consortium for School Improvement We will be developing online and resource-based opportunities for collaborative professional learning, for example, Transforming Developing the We will be investigating the strategic and creative use of ICT to support Dorchester Area Schools
 Improvement Partnership (DASP) Our Network will use themes of inclusion and curriculum entitlement (4 – 18 yrs) to focus activity around; using data, early years intervention, literacy and ICT to promote learning. Colleagues within our Network will work with tools and informed professionals to deal with issues of dislocation and disassociation from the mainstream curriculum. Our Network will be using focus groups and learning logs to generate dialogue between teachers and students about different learning processes and the development of independent learning skills. Our teachers will prepare learning activities and materials together. They will investigate their impact through peer observation and studying videos of their own and each other's practice. We will aim to understand the needs of disaffected learners in an inner city ward by comparing their primary and secondary experiences. From, At and Around Students will work with learning mentors and community workers and, when they have gained confidence, with teachers and trainee teachers, to evaluate videoed lessons as a basis for feedback to teachers. We will use lesson observation by teachers across subject barriers to highlight good practice in one department that may well be unknown to another. Innovative lessons will be timetabled in rooms with video or video conferencing facilities. 12 Hartlepool NLC All our schools will use Transforming Learning and will establish coaching partnerships across the Network. Our high school is establishing a Pedagogy Group. It will consist of staff at various levels and will have a remit to develop a school-wide approach to coaching and mentoring. Our Network will support a MEd module in Coaching for Teaching Thinking, to which lesson observation and evaluation will be integral and will involve staff working across phases. (B) Hexham Partnership of Schools Our Network will set up a writing project (5 – 19 yrs) and develop the use and role of ICT in learning, particularly in relation to thinking skills and creating a Virtual (L) Janus By the end of the Programme, all our schools will have introduced strategies and activities to develop their institutions as being emotionally literate. Our emphasis will be on the development and extension of strategies which use coaching and reflection to ensure good practic Five consultant headteachers will lead our Network and form the steering group. All headteachers will attend a meeting at least once per term. (E) Kingsbridge NLC We will be measuring improved classroom practice, better teaching and learning and improved pupil and parent satisfaction by using ethos indicators. Our Network will use practical enquiry strategies (for example, classroom demonstrations, coaching and exploring the use of statis data) to refocus CPD around pupil-centred development and learning. Our Network will pilot the High Sights project, which focuses on developing shared understandings of individual, team and whole-school improvement. hildren will have a deeper understanding of how learning occurs within the ontext of their preferred style. Students will develop their own strategies for ustaining successful learning into Key Stage 4 and beyond. Maghull and Distri Of our cash expenditure, £16,500 will be spent on empowering and distributing leadership within schools through the appointment of Our Network will organise 'Super Learning Days', where the normal curriculum is suspended in order to offer a range of stimulating brain-based activities. We will have Innovations Co-Ordinators working alongside colleagues to support and develop their practice and to share insights and knowledge gained through Action Learning Sets. (B) Manchester School Networks Learning from Learning in Tunbridge Well Joint planning of curriculum developments across schools will include formative assessment, thinking skills and multiple intelligences. We will establish multi-agency and inter-school working parties to focus on reducing barriers to learning. We will be promoting the development of ASIs and ASIAs (Advanced Skills Teaching Assistants) to support the development of the Network North East Bradford NLC All students will study a programme, a common 'learning model', aimed at promoting social cohesion through citizenship education with a particular focus on leadership. Teachers will be involved in action-research, specifically focussing on accelerated learning, thinking skills and leadership development 21 North of England Cluster of We will raise emotional literacy in order that teachers and learners understand what skills and techniques they can apply to raise attainment. We will be supporting staff to capitalise on the use of technology to add value to learning processes, for example, through e-tutoring. Each of our schools is, in effect, an arts organisation, building relationships with providers such as dance companies, theatres orchestras and artists. North West Arts Colleges'
Learning Network We will develop a Learning to Learn programme, where Year 1 and Year 2 children work with their teachers to develop a Learning Toolkit. Nurturing Networks to Improve Learning Our Network will introduce explicit development programmes for all levels of leadership, for example, Change Leaders (heads and deputies) and Our Turn (pupils). Opportunity Zone or Network will investigate the development of Interpersonal Intelligence as a ecursor to powerful learning. Schools will harness distributed leadership by generating a shared responsibility for pupil/school improvement, for example, through learning in flexible teams (Leading Teams) aligned in a common direction. We will raise achievement through improvement in writing, with a focus on gender, learning styles and parental involvement. Penwith Learning Community (PLC) We will be using a range of programmes to enhance community regeneration, including: Go For It (14-16), STEPS, Breakthrough to Excellence (16-21) and It's Up To Me (4-11). We aim to extend the role of education to embrace the development of a learning society, rather than continuing to lever up results within the current framework. We will introduce a programme of practitioner enquiry, supported by Leicester University, to develop the use of research and et to inform improvement. Rushden and Higham Ferrers NLC We aim to enhance pupils' involvement in their own learning by addressing learning styles and promoting student voice. Small Schools Managing Improvement Group (SSMIG) We will be holding 'Learning to Learn' workshops for pupils and parents, which will be led by an external consultant. We will be holding joint headteacher meetings to look at the analysis of pupil data, target setting and LPSH feedback. We will develop clearly identified joint strategies for CPD, for example, shared training for classroom assistants across the Netwo Our Network will introduce a programme of whole-staff training on thinking skills and accelerated learning techniques. This will include use of BPRS, MEd, secondments and sabbaticals. South Birmingham NLC We will look beyond the school day to include the use of ICT to extend learning opportunities and to develop an emphasis on creativity in a truly balanced curriculum. O South East Sussex Schools Our central objective is to have the school community fully immersed in a 'Culture of Learning', with the Student Voice playing a pivotal role in this process. Networked schools will work with university research students on programmes relevant to our learning focus. We have been given access to their facilities for seminars, meetings, action-research sets and conferences. South West London NLC We aim to enhance analysis and critical thinking within subject areas and look at their relationship to higher order thinking skills across the curriculum. Our Network will be undertaking action research, underpinned by seminars at Brunel University, to inform in-school curriculum development projects Our Network will focus on collaborative learning and learning styles, with an emphasis on pupil to pupil approaches within and across schools. We will build on our use of enquiry-based approaches – particularly in relation to DfES Best Practice Research Scholarships. Southampton Learning for Leading Network 3 The North East School Based Thinking for Learning Consortium We will be creating links between Teaching for Thinking and Assessment for Learning. We will be using video in a structured coaching programme which will be accredited by the University of Newcastle.

We will develop a wide range of innovative approaches to the development of teacher/teaching assistant expertise, for example,, through work-shadowing, team teaching and mentor programmes.

'Study lessons' will be adopted as a common research, development and enquiry method and as a powerful professional learning mechanism.

Our Network will be using Transforming Learning in the Performance Management process to provide an opportunity for teachers to manage their own training and development, supported by a team leader.

Our CPD will be structured around the IQEA model, with a school improvement group (cadre) providing an effective engine for staff development, and initiating and managing change.

We will involve teachers in coaching, mentoring and practitioner enquiry across all our schools. This will be focussed on theories of learning and good practice I teaching.

We will develop Professional Libraries containing books, CDs, posters and other resources that will promote the use of whole-brain learning techniques.

We will be working with the Institute of Education to develop programmes, establish a Network research library and gain ICT access to research and debate.

We will be offering a Co-Leader role in years 2 and 3 as a career development opportunity for a member of staff on a secondment basis.

In Networked Learning Communities, teachers and other educational professionals

are experimenting with new and innovative approaches in the classroom, working in creative partnerships within and across schools to develop and share good practice.

This grid shows some of the key programmes of work being undertaken by Networked Learning Communities who began their work in September 2002. They are represented under different levels, or types, of learning. If you would like to find out more about a particular Network, or about the Programme as a whole

National College for School Leadership

Shared monitoring, tracking and assessment systems will be implemented across networked schools

A system of designated lead learners will be introduced at all levels in the Network, including ASTs and professional learning coaches

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or schools will be guaranteed a set number of supply days each year for the sole purpose of participating in Networked Learning.	We hope to utilise the expertise of our staff by hosting inter-school leson demonstrations and team teaching. One day per week of a senior lecturer's time will be funded by our university partner to co-ordinate the Network. We will be negotiating role-wapping across the Network. For example, a Head of Department in an 11-16 school will manage a course in an 11-18 school for a designated period, with the aim of bringing ideas for fast-tracking students back to their own school. We will appoint a Network play specialist and speaking and listening mentors who will support school-to-school learning and development.					
e development of new methodologies as important. These will include the preparation and support of students as rs and the use of data collected by students.						
ake Performance Management a vehicle for richer development opportunities. Staff will be given increased responsibility dessional development of others and, through this responsibility, will develop their own leadership skills.						
in the schools of our Co-Leaders will assume leadership of their schools one day a week whilst the Co-Leaders are working twork.						
tablish coaching teams to disseminate practice in key areas of Assessment for Learning	In our Network, joint training days, inter-school coaches and leading teachers will facilitate school-to-school learning.					

Our Network is developing a cross-phase peer-coaching model for headteachers and deputies. We will be forming strands of enquiry organised around geographical clusters in order to maximise opportunities for collaboration. We will extend new leadership opportunities through the establishment of working groups within all schools. We have a DASP Protocol, which is signed by all Network headteachers and Chairs of Governors, which binds the schools and supports dialogue, problem solving and learning

Each headteacher will work within a paired headteachers' coaching/mentoring partnership. Reciprocal visiting will take place and each pair will be linked to the Co-Leader and Critical Friend.

We have allocated funding for residential 'thrash it out' weekends, where much of our in-depth work will take place. All our headteachers will undertake the Hay McBer leadership survey (climate, characteristics and leadership styles) and will establish headteacher coaching partnerships. Our Network will arrange 360° feedback conferences We will be developing opportunities to lead and/or participate in cross-phase and inter-school exchanges. We also aim to create a partnership of governors

We will undertake a radical review of the use of in-service time to maximise the effectiveness of time set aside for staff development – including sharing of expertise throughout the Network. Two of our schools are involved in the NCSL Leading Edge seminars for Learning Centred Leadership. They will encourage and support the Network to enable them to take part in related developmental work. We will establish a Learning Excellence Centre to drive forward curriculum initiatives, provide outreach activities, set up key learning events and to co-ordinate learning support. We aim to enhance understanding of the value of managerial leadership and organisational development processes and systems in order to support effective organisational change.

Subject leaders across the Network have begun regular curriculum focus meetings. Directed hours are co-ordinated to facilitate cross-school and cross-phase work. Schools in our Network will agree a new working pattern in which half a day is timetabled for shared meetings and CPD. During this time, all pupils will have access to quality learning experiences staffed by personnel from outside the school. We will enable teaching and non-teaching staff to observe and learn from each other and undertake joint staff INSET and training.

We will be holding town-wide celebrations of learning in the form of shared open days. These events will promote learning activities to parents and local business. Classroom Assistants will play a significant role in developing Network activities and supporting our 'Learning Model The ICT management systems in our primary schools will be fully supported by our secondary schools.

We will develop an understanding of the processes by which concepts and ideas become actionable through middle management development and by working with a team of consultants. Drawing on a shared international partnership with schools in Pretoria, the Network will learn together from their experiences of dealing with change, diversity and inclusion. The cluster in the south of the region will look at contemporary knowledge about organisational learning in business and industr We are appointing a Researcher and a Knowledge Officer to work across the Network.

A statistician will be engaged to baseline measures in relation to interpersonal skills, collect and analyse data through attitudinal surveys and correlate links between the Learning Focus and school context data. A Learning Team, comprising two ASTs, an Educational Psychologist, a curriculum support teacher and two parents, will formulate and co-ordinate creative strategies in our schools. We are appointing a Research Co-ordinator for 0.5 days per week in each school to lead Network enquiry and INSET. We will appoint teaching assistants focussed on raising achievement. They will work 15 hours per week in each school and will be supported by a raising achievement specialist.

We will provide opportunities for ITT students, GTPs and NQTs to work across the Network to generate new expertise in a number of areas. We will focus on distributed leadership, fuelled by development groups focussed on curriculum issues, learning styles and ass We will abandon existing meeting structures. We will be delivering a modular MA programme in one school and a series of workshops in another.

Each of our schools will purchase the equivalent of 0.1 teachers on flexible contract to support joint SEN developments

We will introduce a framework for peer mediation and peer review to create interdependence amongst the leaders within our Network We will implement a programme of national and international joint study visits, which will link to a sabbatical schem We aim to develop leaders who are open, optimistic and enterprising. This will include the development of teachers as leaders and We believe that the role of the Critical Friend is innovative and important for leadership development and that it should be extended to each school in order to encourage school-to-school learning.

New curriculum development opportunities will promote understanding of change processes across departments and schools and will generate leadership-rich environments. We will encourage cross-school sharing opportunities, for example, model lessons, peer observation and evaluation

We have made a commitment to exploit the potential of Beacon schools, ASTs and Leading Practitioners as key strategies for teacher development We will be exploring different constructs of pupil-centred leadership, for example, by using distributed leadership strategies. Our newly appointed Development Teachers and School Co-ordinators will work together to take forward our learning focus.

Each school will identify a Development Teacher and a School Co-ordinator who will work with the Network Co-ordinator to distribute We will involve Leaders of Change at all levels, establish mini action research groups to inform progress and direction and will hold regular consultation forums across the Network. We will undertake a cross-school audit of current strengths, expertise and abilities of staff in dealing with children with SEBD and create a database to facilitate school-to-school support and advice.

We will increasingly use pupil learning and other pupil level attitudinal, dispositional and 'learner voice' experiential information to ensure that teaching is tailored to learning needs. The Redbridge Centre for Professional Learning and Development will be re-designed and re-engineered to support our Networks and an enquiry-based approach. Cross-school departmental groups facing similar issues will work collaboratively, over time, to devise and share solutions. Based on outcomes of the Headteacher Effectiveness Research (HayGroup 1998-99) and data from LPSH, our headteachers will be encouraged to compare the impact of their leadership on school climate and subsequent effects on school outcomes.

A Research and Development Group, chaired by the Network Co-ordinator, will monitor activity across all of our themes, will make sure our work is joined-up and that learning is optimised across the Network.

We will establish peer links for classroom based developments and improvements in teaching and use AST outreach models. Our Network will establish focus groups, lead by staff in each school, in response to key priorities for the Network, and a support network for headteachers Cross-phase Subject Co-ordinators will meet on a regular basis and will be provided with the opportunity to lead the process of primary/secondary curricular liaison.

All of our Networked schools will have their own learning plans which link closely to the overall Network learning plan.

Headteachers will take part in Leading Learning workshops. These will include; sharing practice, collective problem solving, working with other experts and practitioners. We will adopt a whole-town approach, i.e. involving other agencies, through skill sharing and exchanges between primary and secondary staff across the Network.